

DERBYSHIRE PARTNERSHIP FORUM (DPF)

9 December 2011

Agenda

- 1. Welcome and apologies**
- 2. Minutes of the last meeting and matters arising**
- 3. Partnership Reports**
 - 3a) Shadow Health and Wellbeing Board**
 - 3b) Culture Derbyshire**
 - 3c) Derbyshire Economic Partnership**
 - 3d) Safer Communities Board**
- 4. Olympic Torch Relay**

5. Key discussion item

Community Budgets for families facing multiple problems

- Presentation**
- Facilitated discussion**

- 6. Any other business**
- 7. Date of next meeting**
 - 10am Friday 15 June 2012**
 - 10am Friday 14 December 2012**

NOTES of the DERBYSHIRE PARTNERSHIP FORUM held on 23 September 2011 at County Hall, Matlock

PRESENT

Councillor A I Lewer
(in the Chair)

<p>Amber Valley Borough Council Councillor S Bradford</p>	<p>Derbyshire County Council Councillor Mrs C A Hart Councillor B Lewis Councillor K Parkinson Councillor Ms A Western S Eaton R Gent S Goodwin N Hodgson B Laurence D Lowe I Stephenson A Thomas I Thomas M Whelan J Wildgoose</p>
<p>Big Lottery Fund M Rowe</p>	
<p>Bolsover Partnership M Chambers</p>	
<p>Chesterfield Borough Council Councillor J Burrows M Evans</p>	
<p>Citizen's Advice Bureau S Minter</p>	
<p>Derbyshire Association of Local Councils B Wood</p>	<p>Derbyshire Probation Trust G Mason</p>
<p>Derbyshire Constabulary M Creedon B Thacker</p>	<p>Derbyshire Sport D Joy</p>
<p>Derbyshire Dales CVS N Moulden</p>	<p>Environment Agency S Quinlan</p>
<p>Derbyshire Dales District Council Councillor G Stevens</p>	<p>Erewash Borough Council L Poyser</p>
<p>Derbyshire Economic Partnership B Smithurst</p>	<p>Erewash CVS P Edwards</p>
<p>Derbyshire Fire & Rescue Service S Frayne</p>	<p>High Peak Borough Council D Larnier</p>
<p>Derbyshire Older Person's Advisory Group</p>	<p>High Peak CVS N Caldwell</p>

P Frakes	Read On Write Away! S Burkinshaw
Job Centre Plus B Ganatra	Rural Action Derbyshire S Green
LINKS CVS C Lawton	Skills Funding Agency C Collins
NHS Derbyshire County D Sharp	South Derbyshire CVS K Fletcher
North Derbyshire Voluntary Action D Timcke	Tameside and Glossop CCG S Allinson
North East Derbyshire District Council G Baxter	

Apologies for absence were submitted on behalf of Councillor J Allsop (Derbyshire County Council), K Ambler (Advice Derbyshire), J Birkin (Chesterfield Royal Hospital), Councillor C Bisknell (High Peak Borough Council), H Boffey (Derbyshire Police Authority), B Buckley (Derbyshire County Council), P Carney (Amber Valley Borough Council), C Cooper (CLG), B Dunks (Derbyshire Older People's Advisory Group), K Hickey (Chesterfield College), P Hickson (Derbyshire Police Authority), S James (Derby Hospitals NHS Foundation Trust), S Jardine (Health and Safety Executive), Councillor C W Jones (Derbyshire County Council), B Kendall (Job Centre Plus), Councillor M Longden (Derbyshire County Council), W Lumley (Bolsover District Council), F McArdle (South Derbyshire District Council), E Michel (NHS Tameside and Glossop), T Moat (Natural England), M Molloy (Derbyshire County Council), J Smith (South Derbyshire CVS), Bishop H Southern (Churches Together in Derbyshire), Councillor S Spencer (Derbyshire County Council), Councillor B Wheeler (South Derbyshire District Council), and D White (Derbyshire Probation Trust).

62/11 **MINUTES** The minutes of the previous meeting held on 20 May 2011 were confirmed as a correct record.

63/11 **BIG SOCIETY** The Forum received a presentation from Alison Adams, Policy Manager, Local Intelligence Office for Civil Society, Cabinet Office, on the Big Society. It was stated that the Big Society could essentially be broken down into three themes – social action, public service reform and community empowerment. It was more than a central government initiative or collection of programmes, and was a move away from a top down approach in which the Government tried to run everything from the centre. The role of the Office for Civil Society was detailed.

Lots of work had been undertaken, particularly in relation to social action, and the budget had been strongly supportive of charitable giving. 11,000 sixteen year olds had taken part in the first wave of National Citizens Service, which had taken place over the summer. £400,000 had been made available from government and NESTA to trial SPICE in England, which aimed at giving vouchers or discounts to volunteers, and £1 million had been made available to support YouthNet.

Details were provided on the Giving White Paper, which highlighted ways of developing charitable and voluntary work through a range of funds. The Opening Public Services White Paper, which had been published in July, had five key themes – increasing choice, decentralising power, diversity, fair access and accountability. It was stated that there had been a series of listening events during July – September.

Interim arrangements for the Big Society Bank had been established with Big Lottery, and whilst the necessary approvals were awaited, there would be regional events. It was anticipated that this would be fully available by April 2012, and the BSIF had been directed by Government to make social investments using up to £5 million of dormant account money when this became available.

In terms of community empowerment, 5,000 community organisers had been recruited and trained. Localities would manage the programme, and there would be eleven national kickstart areas, although none of these were in the East Midlands. The Community First Programme would encourage more social action in neighbourhoods, and a strong consortium had been created to help deliver this, and bring up to £10 million into the Fund by 2014. Community Foundations would manage the endowment building process, CCLA would deliver the investment strategy and Social Investment Business would develop proposals for social investment beyond 2015.

The Local Intelligence Team provided detailed local knowledge on the growth of the Big Society, and would be the link between local areas and central government. Its role was also to provide information and context to local areas, provide intelligence, insight and challenge from local areas, and provide policy/project support. The Team wanted to be informed of projects/activities that gave evidence of citizens taking more control, evidence of new partnerships at local levels, new ways of working together, and public services being delivered in different ways.

It was stated that the Team was interested in successes, but also in barriers, and Ministers were interested in where things were working well. The Big Society Awards had been developed to recognise individuals, groups or organisations that were demonstrating the Big Society in their work.

Nick Hodgson presented the County Council's work that had been undertaken on the Big Society. Twenty ideas had been formulated, and were currently being implemented. These included:-

- Community Action Grants - £250,000 to support local groups, up to a maximum of £1,000 per group
- Sport Action Grants
- Grow Your Own – this was utilising pockets of unused land to develop community gardens/allotments
- Getting Connected – this related to superfast broadband across the county
- Enterprising premises – using empty industrial premises for community groups
- Puddings for Pensioners – working with Age UK/Public Health to help older people look after themselves
- Trusted Befriending
- Longer library opening, with community supervision
- Snow Patrol scheme
- Employee secondments

Partners were asked to consider any opportunities for joint working, and it was asked that any current work that was being undertaken be forwarded.

64/11 TRANSFORMING LOCAL INFRASTRUCTURE The Transforming Local Infrastructure Fund (TLI) was funding from the Office for Civil Society, administered by the Big Lottery Fund. The aim of the funding was to help transform local voluntary sector infrastructure services to provide better support for frontline civil society organisations. The Fund would support transformational activities that met a range of outcomes, and examples were given of the type of activity that met the criteria.

Applications were to be made by partnerships of VCS infrastructure organisations and other partners. Each partnership had to have a lead body that was a VCS infrastructure agency, and only one application could be made from each upper tier local authority area. Nationally, £30 million was available in short term funding, and this translated to between £250-£400,000 per upper tier local authority area. Funding would be available for up to eighteen months, and was mainly revenue but could include £5,000 capital.

The Fund had been launched on 15 July, and agencies had been asked to register their interests by 5 August, with expressions of interests from Partnerships to be submitted by 2 September. Full applications had to be submitted by 31 October 2011, and the results would be announced in January 2012, with successful projects receiving funding from the end of March 2012.

The Derbyshire response had initially been coordinated through 3D. Forty agencies had registered an interest in Derbyshire County, but this had been reduced to a partnership of 19 agencies, with Rural Action Derbyshire as the lead agency. A planning meeting had taken place on 21 September, at which partners had worked to reach an agreement as to what would be included in the Derbyshire bid, and four strands had been developed – income generation, smarter working, exploration of alternative business models, and increased linkages with the private sector.. A separate bid was being developed for Derby City, but it was hoped that the two bids could be linked.

An information day had been held to provide information on the funding, at which it had been made clear that there would be no ring fencing. It had also been stated that expressions of interest had been received from almost all local authorities throughout the country, so it would be very competitive. There would be no model bid, and so each individual bid needed to be relevant to its local area. It was also noted that the Partnership had to have the ability to deliver what had been detailed in the bid.

65/11 **APPRENTICESHIPS** The Forum received a presentation from Nick Hodgson on the apprenticeship scheme in Derbyshire. It was reported that there were currently over 5,000 under 25s out of work across the county, and this was above the national average. As a result, help was required for young people leaving school or college to get a job or create a career path.

A range of initiatives were being developed to address this issue. The ‘One in a Million’ scheme had been established to try to encourage suppliers of goods and services to take on an apprentice. Utilising staff turnover, it was the intention to create 500 apprenticeships within the County Council over the next four years, and training grants of around £2,500 would be given to encourage small and medium local companies to take on an apprentice.

Currently, tenders were being sought to appoint an Apprenticeship Training Agency to run the schemes, which would be launched in January 2012. Liaison was also taking place with Job Centre Plus to provide work placements, perhaps as a prelude to apprenticeships. County Council staff were being seconded to a range of organisations, such as the Prince’s Trust, to support their programmes for young people, and a new mentoring scheme for children in care had been developed to provide support and boost confidence.

The Forum felt that sustainability was a problem in apprenticeships, and it was necessary to recognise that there were people who had become unemployed and needed to be retrained. It was also stated that apprenticeships should be used to achieve the right skills to fill gaps in areas

of employment. Ultimately, it was important to promote the message that apprenticeships were worthwhile.

66/11 **BROADBAND** Superfast broadband was becoming essential for business and life, and it was reported that the Government had made £530million available across the country for broadband infrastructure. The BD UK fund recognised that commercial providers would not deliver in many rural communities, and it was noted that that funding had to be matched funded by local contributors.

It was estimated that it would cost between £40m - £80m for full coverage across Derbyshire, and this would cover 188,000 households, 469,000 people, and 40.1% of the population in the 'white' areas. £7.4 million of the BD UK fund had been allocated to undertake this within Derbyshire, but there was concern that this would not be enough, and it would be difficult to match fund.

The County Council was proposing stimulating local interest/demand to create the commercial case, and was also intending to develop a realistic delivery plan as a basis for accessing the funding from BD UK. The 'white' areas would be approached in a specific phased way, and it would be necessary to identify possible sources of match funding.

67/11 **DERBYSHIRE PARTNERSHIP FORUM GOVERNANCE ARRANGEMENTS** An update was provided on the development of revised governance arrangements for the Derbyshire Partnership Forum. Partners had previously been asked to consider and provide views on the future working of the Forum. Consideration had been given to the existing governance arrangements, which had been developed to support the delivery of the Sustainable Community Strategy for Derbyshire, and the need for high level priority and target setting. At its last meeting, the Forum had agreed a high level partnership structure. The new arrangements reflected issues raised during the consultation process and addressed the demands of new and emerging partnership issues.

Since May 2011, further work had taken place to develop governance arrangements for both the Forum and supporting partnership structures. The revised Terms of Reference for the Forum was presented, along with new terms of reference for the Culture Board and Shadow Health and Wellbeing Board, and the outline role and function of the Adult Care Board. Detailed terms of reference for this Board would be presented to a future meeting. The revised terms of reference for the Derbyshire Economic Partnership was also presented. Governance and participation structures for the Children and Young People's Trust Board and Local Safeguarding Children's Board were currently being developed to reflect new arrangements, and would be

presented to a future meeting of the Forum. The terms of reference for the Safer Communities Board was still felt to be appropriate.

A key role for the Derbyshire Partnership Forum would be to review, monitor and challenge progress against the delivery of the Community Strategy. The suggested approach for further developing the performance framework of the Partnership was to be discussed. It was recommended that the governance arrangements be reviewed after one year to ensure that they continued to be fit for purpose.

RESOLVED that (1) the revised terms of reference for the Derbyshire Partnership Forum be agreed;

(2) the terms of reference for the Shadow Health and Wellbeing Board and Culture Derbyshire be agreed;

(3) the outline role and function of the Adult Care Board be noted;

(4) the revised terms of reference for the Derbyshire Economic Partnership be agreed;

(5) detailed terms of reference for the Adult Care Board and Children and Young People's Trust Board be brought to a future meeting of the Forum; and

(6) a review of governance arrangements takes place after twelve months to ensure that they remain fit for purpose.

68/11 DERBYSHIRE PARTNERSHIP FORUM PRIORITIES AND PERFORMANCE FRAMEWORK Over the last three years, partners had played a key role in supporting the delivery of the Sustainable Community Strategy and the Local Area Agreement 2008-2011. The abolition of Local Area Agreements and the National Indicator Set had resulted in a shift in emphasis towards greater local freedom to determine performance management arrangements. This additional freedom and autonomy, alongside a reduction in the top down performance framework, presented an opportunity for the Forum to review the focus of its activities and to develop a framework that worked locally. As part of the consultation on partnership governance arrangements, partners had indicated support for high level priorities supported by a reduced number of agreed targets.

The Sustainable Community Strategy 2009-14 provided the overarching guiding framework for partnership working and set out a shared vision and priorities for joint action. The Community Strategy still had three years to run, and many of the issues and priorities were still relevant. However, a new performance framework for the partnership would be required moving forward.

Partners had previously attended a workshop to review existing priorities and to identify key issues which needed to be addressed. The findings from the workshop had indicated priorities for action, but there had been general agreement that there was scope to aggregate a number of the identified issues into cross-cutting, overarching outcomes and to refine priorities further.

Further work had taken place to refine the priorities outlined in the current Community Strategy to eleven key priorities. The actions, or 'we wills', in support of Community Strategy priorities had been streamlined to twenty five areas of focus for delivery for the next three years, and these were stated. To progress with the development of the framework, each of the priorities and actions had initially been allocated to a specific partnership or group which would be responsible for ensuring that work on the issue was taken forward and that progress was monitored and reported back to the Forum every six months. Lead officers had also been identified.

Discussions were currently taking place in respect of the roles and remits of a number of groups, and responsibility for moving priorities forward could change. In addition, the four Boards could allocate responsibility to other groups within their structures once agreed terms of reference and ways of working were embedded across the partnership. Any changes would be reported to meetings of the Forum.

Two key actions had been selected as cross cutting outcomes that would need to be embedded across the partnership more widely, and these had been removed from the single set of priorities. The outcomes were to coordinate communication and engagement to make the best use of resources and information and to support and engage a vibrant, diverse and independent VCS.

Further work had also been undertaken to develop a new approach to performance reporting for the Partnership. This placed less emphasis on the reporting of performance indicators and targets, and focussed on progress and achievements in each six month period. To ensure a consistent approach to performance reporting, a reporting template had been developed. This would provide the Forum with details of the previous six months whilst also identifying key actions and activities for the forthcoming six month period. It also encouraged partnerships to identify where help from partners could be required.

In addition to reporting against the Community Strategy priorities, each Board would continue to manage its core business using existing performance arrangements as necessary. This would include monitoring the balance of Community Strategy priorities to ensure that any emerging significant issues

were addressed. The four Boards would also be required to present a written report to each meeting of the Forum on the wider issues and challenges facing their partnerships.

A new framework, based on a balanced scorecard approach, had also been developed for the partnership. This consisted of four themes (managing change, delivering the key priorities, using our resources, and improving quality of life) and would contain a mixture of performance indicators, costs, customer feedback and progress against projects and actions.

The performance framework would include an annual review, and this would seek to answer the questions to assess how well the partnership was working to improve people's quality of life. An annual report setting out the key achievements of the partnership over the previous year would also be produced for Forum members and the wider public.

Although it was the intention to move forward with the approach detailed, there was still the opportunity to consider whether any amendments needed to be made to the key priorities before final agreement was sought at the next meeting of the Forum. Work would also continue with the relevant partnerships to implement the reporting template, and reports on progress against key priorities for the first six months of 2011/12 would be presented to the next meeting of the Forum. During the next six months, work would be ongoing on the development and implementation of the performance framework, and it was intended to present the review and annual report for 2011/12 to the Forum meeting in June 2012.

RESOLVED that (1) partners agree the key priorities and 'we wills' as set out;

(2) partners agree the reporting and performance framework outlines and that further work be undertaken to ensure their effective implementation; and

(3) a final set of priorities be brought to the Forum for approval in December 2011.

69/11 **DERBYSHIRE INFRASTRUCTURE PLAN** The County Council was preparing the Derbyshire Infrastructure Plan to help ensure the delivery of infrastructure to accommodate development and help create sustainable communities over the next fifteen years. The Plan focused on strategic infrastructure, including services delivered by the County Council as well as major infrastructure delivered by partners. To avoid duplication with local plans, it was assumed that local infrastructure would be covered by local infrastructure plans within Core Strategies, which were prepared by district and borough councils.

The Plan included information on current infrastructure needs and provision in Derbyshire. This would help developers and local planning authorities understand where there could be surplus capacity in infrastructure networks, or where development could cause problems. It helped to encourage a more positive approach to locating new development in a way that made the best use of existing infrastructure first. The Plan also drew together a county-wide vision of future growth and development from Core Strategies, and this helped to understand the true cost of the infrastructure that was needed to support the sustainable growth of the county.

The Plan was at the final draft stage, and consultation had taken place on the draft Plan with County Council departments and a range of partners. This had helped to ensure that the Plan aligned with and reflected the priorities of partners who played a critical role in delivering infrastructure in Derbyshire.

The timetable for finalising the Plan was detailed, and it was stated that stakeholder consultation on the final draft would take place between January and March 2012, and approval for publication would be sought from Cabinet in April. Implementation of the Plan would be from April 2012 onwards.

The final draft Plan for consultation would be accompanied by an Equalities Analysis. Consultation with forums representing specific groups would take place between 19 September – 3 October 2011 to explore the equality implications of the Plan.

RESOLVED that the Forum participates in the review of the final draft Plan and to engage in the forthcoming consultation at the beginning of 2012.

70/11 **FINANCIAL INCLUSION DERBYSHIRE** The Forum received a presentation from Emma Bates of the Financial Inclusion Derbyshire Partnership. Financial exclusion was described as where people did not have access to appropriate financial services and products, or lacked the skills and knowledge in dealing with money or making sound financial decisions. The financial exclusion levels in Derbyshire were stated, and the specific areas of high financial exclusion were noted, along with areas of demand for affordable credit.

The Financial Inclusion Derbyshire Strategy had been finalised, and had previously been endorsed by the Derbyshire Partnership Forum. RIEP funding was in place until 2012, and planning for the continuation of this work was currently being undertaken. The Strategy had three strands of work – affordable credit, banking and savings, debt advice and income maximisation, and financial capability. Sub-groups had been established for each of these

areas, with cross sector partnerships involving over sixty organisations across the county.

In terms of affordable credit, banking and savings, the main issue was the lack of affordable credit. A range of objectives had been established to address this, including credit union provision across Derbyshire. There had been growth and development in all credit unions, and increased joint working between credit unions. It was also the intention to tackle illegal money lending through the East Midlands officer for the National Illegal Money Lending Team. Promotional work around this was being undertaken, along with intelligence and enforcement work, support to victims, and training for staff.

A second issue was access to banking, particularly in rural areas. It was stated that, in rural communities, 250,000 people nationally had no local access to either a Post Office, Bank, Building Society or cash machine. Nationally, in terms of general access to banking, 16% of social housing tenants and one in ten lone parents had no current account. Within the East Midlands, 37,000 people did not have a bank account. Work was being undertaken to promote basic bank accounts, and county wide research on basic bank account access had been carried out. The report from this was due in Autumn 2011. Gaps had been identified in rural areas of Derbyshire over access to free cash machines, and discussions were being held with LINKs nationally. A list of priority areas in Derbyshire had been submitted to LINKs for extra free cash machines, and a decision was awaited.

A further issue was savings, and the objective was to encourage a culture change. Locally, the development and promotion of Credit Unions was supporting people to develop a habit of saving regularly. It was also stated that there was an issue of low income households having no home contents insurance, and it was therefore the intention to improve the take up of this.

With regard to debt advice and income maximisation, an issue was the provision of accessible, free, quality debt and income maximisation advice. Data showed that the demand trend was up in relation to advice on debt and benefits, and this included non-traditional groups seeking advice. It was the aim to increase coordination between services by producing a directory of all advice services, which would be housed on the County Council website. There would be clear access to debt and income maximisation services through a single point of contact phone line – Adviceline Derbyshire. There would also be greater publicity for local debt advice services, and a link between advice and the Probation Service. It was also planned to increase the links between advice agencies and credit unions. The issue of quality advice was raised, and from October 2011, there would a quality process for all providers.

In relation to financial capability, it had been established that this was linked to numeracy and literacy levels, and those in fair or poor health reported lower financial capability and were likely, on average, to suffer from 32% more financial problems than those in good health. Evidence suggested that an improvement in health was associated with improvements in financial capability, and improving financial capability reduced stress. Work had taken place with schools and other agencies working with young people to educate on financial issues, and work had also been planned for youth centres.

In terms of financial capability support for adults, financial capability had been integrated into Skills for Life courses, and workplace sessions had been arranged within the National Money Advice Service. Focussed work in specific communities had also been planned, along with work for Children's Centres. There had been financial inclusion awareness sessions for front line staff.

In general, the objective was for financial inclusion practice to be mainstreamed, and financial inclusion already supported a range of Community Strategy priorities. Financial inclusion in Derbyshire conferences had been planned for the end of 2011, and these would celebrate achievements, and identify long term priorities for Derbyshire.

71/11 **PARTNERSHIP ANNUAL REPORT** The Forum was presented, for information, with the Derbyshire Partnership Forum annual report.

72/11 **DATE OF NEXT MEETING** The next meeting would be held on 9 December 2011. After this, meetings would be reduced to two per year.

DERBYSHIRE PARTNERSHIP FORUM

9 December 2011

Shadow Health & Wellbeing Board

The Shadow Health & Well Being Board was established in July 2011 following the requirements set out in the Health and Social Care Bill. Derbyshire is an 'early implementer' for Health and Wellbeing Boards and three meetings have already taken place in July, September and November. The Board has begun initial work towards its core purpose, which is to join-up commissioning across the NHS, social care, public health and other services to improve health and wellbeing outcomes and better quality of care within available resources.

Health & Wellbeing Strategy

- One of the Board's key functions is to develop a Health and Wellbeing Strategy framed around a small number of high level priorities. The strategy is currently being developed and builds on existing strategies, plans and priorities including the Joint Strategic Needs Assessment (JSNA) and the health-related priorities agreed by the DPF. A draft Strategy will be published for consultation in June 2012.
- The effective engagement of a wide range of stakeholders is essential for the development of the strategy and the Board's wider remit. A Stakeholder Engagement Meeting was held in September to gain people's views about key health and wellbeing priorities. This information is been used in the development of the strategy.
- An initial report outlining the priorities for the strategy will be submitted to the Board at its meeting in January. The selected priorities will be those where clear benefits from joint action across partner agencies can be achieved and they will each have outcomes indicators to ensure that progress can be monitored effectively.

HealthWatch

- HealthWatch will be the new consumer champion for health and social care in England. There will be a national organisation, HealthWatch England that will enable the collective views of the people who use NHS and social care services to influence national policy. Local HealthWatch organisations will also be set up.
- The County Council is responsible for the development of the local Derbyshire HealthWatch Service that will commence in October 2012 to provide people with opportunities to have their say, influence commissioning, signpost people to sources of information and advice and

support people to gain access to independent complaints advocacy if needed.

- A service specification is currently being developed and initial discussions have taken place with Derby City to identify potential ways of ensuring that each HealthWatch organisation provides clear advice across boundaries and to consider how infrastructure costs might be shared.

Other key areas of work

- The Local Authority will take responsibility for most sexual health commissioning from April 2013, and this will be a significant new area of responsibility with a budget of over £7 million. The Board is working to ensure that progress is maintained on the sexual health agenda through the transition so that the current improving trends in sexual health outcomes are sustained.
- An initial proposal for a new model of commissioning for Children's Services was agreed by the Board in November. The new approach is being developed to meet the needs set out in the Health and Social Care Bill which indicates that there will be an increased number of funding streams for Children's Services in the future and also changes the lead commissioning arrangements for a number of services. The model builds on the existing joint arrangements between the County Council and NHS Derbyshire and reduces the possible fragmentation resulting from the proposed national changes. Further work is taking place to develop this approach. Governance will be via the Children's Trust Board.
- Following a report on the progress made towards implementing self-directed support, the Board agreed that the issue of adult care support should be a central part of the Health and Wellbeing Strategy.
- Ensuring that appropriate transition arrangements are in place for screening and immunisation programmes for Derbyshire so that there is no risk to the service during the changes that are taking place, was discussed and agreed at the most recent Board meeting.

The Adult Care Board and the Children Trust Board report to Shadow Health and Wellbeing Board. Below are brief updates on their recent activity:

Adult Care Board

Adult Care Board Governance arrangements have been put in place:

- All Clinical Commissioning Groups will be represented;
- There will be political and officer representation from District & Borough Councils; other statutory agencies; the Voluntary Sector; LINK and Carers.

Core functions: to oversee four key strands of strategy, commissioning and performance:

Steering Groups:

- Prevention (non care-based)
- Accommodation with Support (including linkage to the Capital Programme Board)
- Joint Commissioning of Health and Social Care services
- Adult Safeguarding

National Frameworks

It has been agreed that the three national outcomes frameworks (Public Health; Adult Social Care Outcomes Framework; NHS Operating Framework) will be used to establish the initial priorities for the Adult Care elements of the JSNA 2012/13.

Joint Commissioning:

Mental Health joint commissioning proposals will be worked on by Adult Care and Hardwick Health Clinical Commissioning Group (CCG) as lead commissioner for Mental Health;

- Adult Care has made an offer to become lead commissioner for Learning Disability and for Carers;
- Discussions being held with each of the CCGs regarding commissioning for older people.

Capital Programme

Agreed to progress engagement with the community health providers (DCHS and DHCFT).

Integrated Community Teams and 24/7 offer

Local discussions are taking place with a view to developing the 24/7 services for each CCG area. A pilot is taking place focused on Chesterfield Royal as part of the implementation of the 2011/12 Winter Plan. There are also local discussions taking place to develop enhanced 24/7 community-based service which will build on the current initiatives but the initial priority will be Chesterfield.

Service Priorities and Performance Management

The four Adult Care and four Partnership indicators have been shared.

Children's Trust Board

The CYP Trust Board and Local Safeguarding Children Board are working together to improve governance arrangements, identify priorities for action,

commissioning arrangements and the participation of young people and parents in the work of both Boards.

The CYP Trust Board has taken forward these elements in the following way:

- Communication has been improved between both Boards and staff working in children's services through sending out an e-briefing after each Trust Board meeting with a summary of agenda items.
- The terms of reference and membership have been reviewed to reflect the introduction of the Health and Wellbeing Board
- The Youth Council have 2 representatives on the Trust Board who take a full and active part in the work of the Trust Board. Developments are in hand to increase the participation and involvement of young people in the Local Safeguarding Board and the Health and Wellbeing Board. The Trust is overseeing the Big Vote, the annual election of young people onto the Youth Council.
- Over the last year, the Trust has overseen a review of locality partnership arrangements and will be a new Locality Planning and Commissioning Partnership structure in January. This multi-agency arrangement will identify local priorities and actions and oversee its implementation. Chairs of each Partnership will report on regular basis to the CYP Trust Board.
- The Trust has established a Workforce Strategy group with the aim of developing a 5 year workforce strategy to develop a highly qualified and skilled workforce who can work co-operatively to improve outcomes for children, young people and their families
- The Trust is developing jointly with the LSCB, a vision and strategic direction on delivering integrated early intervention and effective early help services and support for children and young people and their families. Adult services will be involved in this to ensure the whole family needs are met. The Trust and LSCB's annual conference in April 2012 will focus on this.
- The Trust is delivering through the VCI sector a successful Passport scheme for volunteers. Volunteers receive training in the key skills needed for working with children and young people. The Trust is promoting this at a national level and has received interest from a number of local authorities interested in buying the licences to deliver the scheme in their area.
- The Trust has approved a joint Memorandum of Understanding which has been adopted by both Adult Services and CAYA to improve collaboration and joint working to produce better outcomes for young carers. A Pilot is being carried out in Amber Valley to test the opportunities the Memorandum offers.
- Elections have been completed for GRID representatives. Staff working in the voluntary, community and independent sector sit on the countywide GRID forum and will be members of the Locality Planning and Commissioning Partnerships, thus playing an integral role in the planning and delivery of services for children, young people and their families.

DERBYSHIRE PARTNERSHIP FORUM

9 December 2011

Culture Derbyshire

1 The Culture Derbyshire Board

Culture Derbyshire, which replaces the former Culture Thematic Partnership Board held its first meeting on 29th September, chaired by Councillor Andrew Lewer. The role of Culture Derbyshire is to exercise strategic leadership of the cultural sector in Derbyshire. Culture in this context includes Archives, Arts, Libraries, Museums, Sport and Active Leisure and Tourism. It also has close links with heritage and conservation bodies. Culture Derbyshire will champion cultural services and act as a focus for their co-ordination and development within the county and with external partners.

Membership of Culture Derbyshire includes local authorities, health services, the Peak District National Park Authority, Visit Peak District and Derbyshire, Derbyshire Sport, Chatsworth House, the voluntary and community sector and regional agencies, including English Heritage, Arts Council England and the Heritage Lottery Fund. A particular aim has been to involve private sector organisations who were not represented on the Culture Theme Board. Work is under way to identify and engage more private and voluntary sector partners who have an interest in cultural services.

2 Priorities

Relieved of the need to deliver on national indicators, the Board will focus on strategic leadership of the sector. Consequently it has established a number of broad priorities to reflect its broad role in championing and leading the cultural sector in the county. These are:

- Enabling more effective cooperation between the public and private sectors;
- Mapping the cultural offer to ensure that culture contributes effectively to growing the visitor economy;
- Levering in external funding to the sector, including philanthropic giving;
- Ensuring that culture and leisure is factored in to future planning priorities;
- Protecting and promoting Derbyshire's landscape
- Promoting engagement throughout life, beginning with literacy and learning in the early years through to maintaining active minds in old age.

In addition there is an important role for the Board in defining the value and impact of cultural services, and identifying the outcomes which the investment

in cultural services delivers. To that end a three year collaborative doctoral project will be undertaken with the University of Sheffield, beginning in January 2012. The project has been wholly funded by the Arts and Humanities Research Council and it is hoped that the project's outcomes will be of value in the future planning and advocacy for cultural services in the county and also be transferable to other cultural organisations in the UK. The project will result in a number of deliverables year on year as the methodology develops and the body of evidence grows.

3 Strategy and actions

In the medium term, Culture Derbyshire will deliver on a number of more specific priorities.

- An annual Cultural Conference will be hosted which will enable a much wider range of organisations to participate. The conference will provide an opportunity to exchange views, secure buy-in from the wider sector, and ensure that Culture Derbyshire's planning is informed by as wide a range of opinion as possible.
- The first conference in the summer of 2012 and will be a launch pad for a new Cultural Strategy. The strategy will draw on the broad priorities already agreed by Culture Derbyshire, but will be practical and focused on activity, engagement and increasing participation. It will address cross-cutting themes such as volunteering and the digital agenda, and will not be a lengthy document. Creation of the strategy will begin as a 'bottom-up' process, making use of strategic plans which some partner organisations already have in place; additional stakeholders will be involved as appropriate.
- In August 2012 London will host the Olympic Games and the Olympic Torch Relay will pass through Derbyshire on Friday 29th June, culminating in an evening event in Derby, which will be one of only a handful of such events to be televised. A programme of activities is being planned county-wide and across district council areas with the aim of showcasing Derbyshire's attractions to the world, enabling local people on the route to participate, encouraging people from all parts of Derbyshire to see the Olympic flame and to create a lasting legacy.
- The work which is being undertaken with partner local authorities, community organisations and the voluntary and commercial sectors will be used as a springboard to deliver a Year of Culture in 2015. This will be an exciting and inclusive programme which is being led by the city and county councils in partnership. It could provide the basis for a bid to the Government's City of Culture competition, if a further competition is announced after the City of Culture celebrations in Derry in 2013.

- A mapping exercise will be undertaken to ensure that the Derbyshire tourism offer benefits from a clear understanding of what cultural and heritage providers can offer. The aim is to support Visit Peak District and Derbyshire in creating packages which will help convert day visits into overnight stays.

4 Support for Culture Derbyshire

The Culture Derbyshire Board is supported by an Executive Officer Group, composed of senior personnel from partner organisations, including local authorities. This group will plan and deliver the Cultural Strategy and the Board's wider priorities. In addition, there is a wide range of other partnerships which will contribute, including Derbyshire Sport, Derbyshire Arts (a new streamlined body to be created through the merger of the Derbyshire Arts Partnership and the Derbyshire Arts Development Group), the Derbyshire Museums Forum, the Derbyshire Leisure Officers Group and others. Many of these organisations are represented on Culture Derbyshire by a Board member and on the Executive Officer Group by a senior member of staff at directorate level.

DERBYSHIRE PARTNERSHIP FORUM

9 December 2011

Derbyshire Economic Partnership

Purpose of the Report

To inform partners of the work of the Derbyshire Economic Partnership (DEP).

Background and Information

The Partnership meets on a bi-monthly basis to receive reports, discuss and develop economic priorities which affect the county's economic well-being from its three sub-groups: Business and Skills, Infrastructure and the Rural Forum and partner organisations. At its meeting on 9 November the Board considered:

- **Single Programme Funding**

Part of the Board's role has been to award and monitor the impact of Derbyshire's allocation of single programme funding. This fund has now ended. Monitoring of projects will continue until at least the end of this financial year or the project's final completion date whichever the latter.

The final figures for the programme will not be known for some while but since it was formed in 2003 the Partnership has administered in excess of £51million single programme funding with £64.0 million of match funding recorded to date. The final estimate for match funding is circa. £70.0 million; making an investment of around £121 million in the local economy in the last 8 years. The outputs recorded and verified to date are: 5,875 Jobs created or safeguarded; 5,491 People assisted people find work; 1,253 New businesses created; 14,162 Businesses supported; 38 Hectares of brownfield land reclaimed; 16,232 People assisted with skills development. Richard Horsley, Chairman and Frank Horsley, are meeting with partners to discuss the restructure of DEP's role going forward.

- **D2N2 LEP**

The Board also has the role of advising and providing data and information to the Derbyshire and Nottinghamshire Local Enterprise Partnership, D2N2. At its last meeting the Board reviewed the Agenda for the 15 November LEP Board. Both members of the DEP and D2N2 Boards welcomed the grants awarded to Derbyshire companies from the recent Round 2 of the Regional Growth Fund but were equally disappointed that some significant bids including those to assist the development of Buxton Crescent and the D2N2 Enterprise Zone had not been successful. For further information see the D2N2 website <http://www.d2n2lep.org/>.

- **An Economic Strategy for Derbyshire**

Consultation is on-going with partners as to what should be included within an Economic Strategy for Derbyshire. There are many economic strategies and priority statements for the districts but not an overarching strategy for the county. Districts and partnerships have been contacted and requested to submit any key points or issues. Further consultation will take place in the coming months

through the DEP sub-groups with a view to completing the document by the end of the year.

- **European Funding across the East Midlands.**

The Board received a presentation from Stuart Creedy, CLG, on the impact for Derbyshire of European funding under the current programme and the 2014-2020 programme which is currently out for consultation with Member States. Further information can be found at:

<http://www.communities.gov.uk/regeneration/regenerationfunding/europeanregionaldvelopment/eastmidlands/>

Business and Skills

At the end of November the local delivery of Business Link Services ended and was replaced by a national web based service. In preparation for this change, DEP has up-dated its website to signpost local businesses to other enterprise support services being delivered in the county and to the national initiatives which are available. On 9 December 2011, DEP is holding a breakfast workshop for local enterprise agencies to come together and advise the Partnership of the services they offer and how we may collectively support businesses across Derbyshire.

Infrastructure

Over the last 12 months DEP has been consulting on and developing a centralised Inward Investment Service for Derbyshire to support indigenous businesses and attract new investment into the county. The service includes a Memorandum of Understanding with D2N2 partners and UKTI as to how inward investment enquiries will be handled across the region. A new website to support the service will be launched early in the New Year.

Rural Forum

The two LEADER Programmes in the county, Bolsover and NE Derbyshire and Peak District, are both now fully committed. DEFRA has announced its new national small grants fund, but as yet there have been no new monies for local partnerships. Amanda Brown, LEADER Co-ordinator, at the request of DEFRA, has represented England at the Scottish National LEADER Annual Conference and at a European Commission sub-committee meeting in Brussels on the future of LEADER funding, 2014-2020.

Next Steps

Key activities for the Partnership over the next six months will be to:

- establish a portal for business support advice,
- develop a centralised Inward Investment Service,
- develop an overarching economic strategy for Derbyshire.

Recommendations

We request partners note the activity being under taken by DEP and forward to the team any information they feel is relevant to taking forward our key activities.

David Lowe

**Strategic Director - Policy and Community Safety
Derbyshire County Council**

For further information contact
Brenda Smithurst
Derbyshire Economic Partnership
brenda.smithurst@derbyshire.gov.uk
01773 514970

DERBYSHIRE PARTNERSHIP FORUM

9 December 2011

Safer Communities Board

Context

Within the Derbyshire Partnership Forum structure, the role of the Safer Communities Board (SCB) is to give strategic leadership and direction to tackle crime, disorder and substance misuse. The remit of the Board also meets the statutory regulations which require a county level group to identify priorities to feed into a County Community Safety Agreement. The current three year Agreement 2011-14 (refreshed annually) identifies priorities to reduce crime, disorder and substance misuse and the co-ordination arrangements for effective delivery by partners. The priorities and an action plan are identified annually by way of a joint police, city and county police threat and risk assessment. This process also feeds into the Derbyshire Sustainable Community Strategy.

Wider issues and challenges facing the partnership

There have been two significant developments for the SCB since April 2011.

Firstly, Section 9 of the Domestic Violence, Crime and Victims Act 2004 came into force in April 2011. This provision establishes multi-agency domestic homicide reviews on a statutory basis to ensure that all the agencies identify lessons that can be learned from domestic violence (DV) homicides, with a view to improving policies and practice to better protect and safeguard victims of domestic violence.

The statutory responsibility lies with individual community safety partnerships, but with an option for those partnerships to agree a suitable forum locally to fulfil the requirements of the Act. The legal definition of responsibilities is being questioned by the SCB. This is to be raised with the Home Office.

In the interim, the eight district Community Safety Partnerships agreed to devolve this responsibility to the county level and asked that the SCB to take the lead. It will be routed through the joint city and county multi agency Domestic & Sexual Violence (DV/SV) Governance Board.

This new responsibility poses particularly challenging issues in terms of capacity and capability to undertake such reviews. The DV/SV Governance Board is overseeing development of an awareness raising and training plan to address this. In addition, there are potentially some significant cost implications for the responsible crime & disorder authorities as the process has to be led by an Independent Review Panel Chair and a report prepared by an Independent Overview Report Author.

Derbyshire has experienced its first domestic violence homicide under this requirement and is now undertaking a review as per the guidance.

Secondly, the Police Reform & Social Responsibility Act received Royal Assent in September 2011. The Act will see the introduction of elected Police & Crime Commissioners (PCCs) for each force area on 15 November 2012 replacing the current Police Authorities. The PCC will be responsible for producing a local policing plan, in consultation with partners and a new area Police & Crime Panel and for setting the Force budget. Significantly, the PCC will also be given a number of other budgets, final details still to be confirmed, which are currently either allocated via the SCB or through individual agencies or other partnership arrangements. It is highly likely that these budgets will be un-ring fenced and the PCC will have freedom to commission any services they see fit in order to support delivery of their plan for the Force area. This will impact on the way in which we currently commission and deliver some services in the community safety partnership arena.

Key issues and work being undertaken across the partnership as a whole

In anticipation of the introduction of PCCs from November 2012 the SCB has agreed, along with its City counterpart and the Derbyshire Criminal Justice Board, to undertake a detailed mapping project. Crime and disorder priorities are determined annually via a joint threat and risk process and work is underway to map services against these priorities, together with funding and identification of gaps. This work will also include a focus on demonstrating good outcomes and value for money from those services given that some funding will be vulnerable to transfer to the PCC, who may choose to commission services elsewhere.

Contribution to wider Sustainable Community Strategy priorities

The work of the SCB and the annual action plan underpinning the County Community Safety Agreement impact on a number of areas within the Sustainable Community Strategy. Young people are more likely to be victims of crime than perpetrators and their feelings of personal safety impact on their overall well being, ability to participate in education and their engagement in positive activities outside of education. A significant number of diversionary activities, particularly at peak times such as Halloween and Bonfire Night, have led to significant drops in police calls for service around crime and anti-social behaviour.

The County's drug and alcohol treatment services, together with enforcement and education activity in relation to drugs and alcohol without doubt impact on crime. Treating those who misuse substances helps to reduce the number of victims of both acquisitive and violent crime, whilst impacting positively on the service users health and wellbeing and if an offender, their ability to reduce their offending behaviour. Substance misuse services play a significant part in the County's Integrated Offender Management Scheme, which brings multi agency support and enforcement to a targeted cohort of offenders in order to reduce their re-offending. The scheme was launched on 1 June 2011 and early indications are good in terms of its impact on re-offending. A full analysis of its impact will be undertaken after 12 months.

Information sharing

This is a key element of the work that is undertaken by the SCB partners and other partnerships across the County. Information sharing in relation to crime and disorder is generally positive, but the need to share information securely is becoming more of an issue with some agencies having access to secure email addresses per se versus those who do not and other ways of sharing information securely have to be explored. Whilst this is always possible the impact on staff time in coordinating different approaches for different agencies is not insignificant.

Key activities/ work for forthcoming six months

As well as the mapping work being undertaken there will be a refresh of the Community Safety Agreement Action Plan following the 2011-12 threat & risk seminar in November 2011 to take into account new actions in relation to the priorities. The identified priorities are:

- Alcohol Related Harm
- Safeguarding Children
- Domestic Abuse
- Rape & Serious Sexual Violence
- Drugs
- Organised Crime Groups
- Anti-social Behaviour
- Acquisitive Crime
- Terrorism & Extremism
- Killed & Seriously Injured (Roads)
- Safeguarding Adults

Alcohol related harm remains a significant issue for the County and this is reflected in the separate performance reporting to the Partnership. An action to look at strategic overview and coordination of our response to this issue will be taken forward over the forthcoming months, together with trying to better understand the size of the problem and our potential to impact upon it. For example: do individual hospital admissions policies have any impact on our high rates of hospital admissions?

DERBYSHIRE PARTNERSHIP FORUM

9 December 2011

Report of the County Council Chief Executive

COMMUNITY BUDGETS FOR FAMILIES FACING MULTIPLE PROBLEMS

Purpose of report

To inform the Partnership Forum about the County Council's expression of interest to become a Phase 2 Community Budget area for families facing multiple problems.

Information and analysis

The Government has recently published its Community Budgets Prospectus which was announced in the Terms of Reference for the Second Phase of the Local Government Resource Review. The Prospectus invites a small number of areas to work with the Government on two new pilot Community Budget approaches involving the co-design of a neighbourhood-level Community Budget and the co-design of a whole-place Community Budget (limited to two areas).

Community Budgets for families facing multiple problems are already up and running in 16 areas across the country – their aim is to turn around the lives of troubled families, to get the most disadvantaged children and young people learning and back into school and to support parents in overcoming their problems and getting work.

The County Council has expressed an interest in participating in the roll out of Community Budgets for families facing multiple problems following receipt of a letter from the Department for Communities and Local Government and the Department for Education. In addition to the new pilot approaches outlined in the Community Budgets Prospectus, the Government want to extend the roll out of Community Budgets for families facing multiple problems to around 50 more local authorities this year and at least 60 more in 2012/13. This is to support the Prime Minister's ambition that ***“by the end of this Parliament, I want us to try and turn around every troubled family in the country”***

A new Troubled Families Team at the Department for Communities and Local Government, headed by Louise Casey has also recently been established to work across government to push forward this commitment.

Nationally, there are an estimated 120,000 families with multiple needs. These families make up less than one per cent of the population yet cost the

economy over £8 billion a year. Families with multiple problems are more likely to make disproportionate demands on local services, absorbing the resources of multiple agencies often with evidence of duplication of support. Many of these families have entrenched social problems which can also impact negatively on the local communities in which they live.

Current position

No formal response to the County Council's expression of interest has yet been received. However, unofficially all areas who have expressed an interest in participating in the roll out are being encouraged to develop a plan to commence from April 2012. The 16 initial pilot areas are also being encouraged to pass on details of their Community Budget proposals and share learning gained over the last twelve months.

The Department for Education estimate that Derbyshire has between 1200 and 1510 families with multiple problems. Of these families between 470 and 590 families with multiple problems also have a child with SEN or behaviour problems. Further work to check and refine these figures will be required to ensure that there is a shared understanding of the actual number of families with multiple problems in Derbyshire.

In Derbyshire, a wide range of agencies are working with families facing multiple problems on a daily basis. Examples of problems experienced by families can, but not exclusively, include drug and alcohol misuse, mental health problems, crime and anti social behaviour, poor parenting, child protection issues, homelessness or tenancy issues, debt, unemployment, school absence and exclusion or domestic violence.

Many of these problems are interdependent and whilst there are many initiatives across and between partner agencies supporting families, for example the Intensive Family Support Service (formerly the Family Intervention Project), the scale of the problem – maintaining and improving outcomes for families in the context of substantial reductions in public expenditure - is cause for concern.

Next Steps

The development of a Community Budget for families facing multiple problems in Derbyshire presents a unique opportunity for partners to review, reshape and redesign services. Securing better outcomes for existing families with multiple problems at a reduced cost to the public purse, by pooling and reprioritising resources, aligning funding and decommissioning ineffective services, should be a key aim. Equally reducing the number of families developing complex needs through prevention and early intervention is crucial.

Involving local partners, professionals, practitioners and the families themselves at the very earliest stages in Community Budget development should also be a priority. To begin a dialogue with partners, the development of a Community Budget for families with multiple needs in Derbyshire will be a key topic for discussion at the Forum on 9 December 2011. The main aims of the discussion are:

- To provide partners with the opportunity to help shape the scope, development and implementation of the Community Budget at an early stage;
- To test the level of support within the Forum for the Community Budget approach;
- To identify some initial first steps in taking work forward.

The level of commitment and resource required from individual agencies to support the development of plans is currently unclear but it is anticipated that this will become more apparent as discussions about the aims, objectives and likely scope of the Community Budget take place.

Officer's Recommendations

It is recommended that the Partnership Forum:

1. Consider the development of a Community Budget for families with multiple problems in Derbyshire.
2. Identify initial first steps, as part of a facilitated discussion at the Forum, in taking work forward.

**Nick Hodgson
Chief Executive
Derbyshire County Council**